

# Mond'info

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FEB. 2020 MAY 2020 AUG. 2020 NOV. 2020

## 2019 ANNUAL REPORT

Enfants  
du monde

For quality education and health

[www.edm.ch](http://www.edm.ch)



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Cover Photo:

Loukri School - 2016, Burkina Faso - © Goldbach

## EDITORIAL



Dear Friends of Enfants du Monde,

Today, governments, national and international organizations, humanitarians, we are all facing a pandemic of extraordinary proportions. As we are writing this 2019 Annual Report, we are all being touched, more or less directly, by COVID-19. Our programmes in the field are being deeply affected. Enfants du Monde, through its expertise and engagement, is actively trying to adapt and to reduce the impact this unprecedented crisis has on our beneficiaries, children, youth and families, who are already vulnerable.

The year 2019 was also marked by the need to constantly adapt our programmes, especially in the face of growing insecurity, in Burkina Faso in particular. In a politically unstable climate, Enfants du Monde has continued to train educators and health personnel to improve the quality of education and the access to health services for mothers and their babies.

In Bangladesh, we established a new collaboration with one of the world's biggest NGOs in the area of health: BRAC (Building Resources Across Communities).

Enfants du Monde has also continued to promote a bilingual and intercultural education. In this regard, in the region of Alta Verapaz, in Guatemala, we trained new educators and developed new learning material in close collaboration with the Ministry of Education.

In Switzerland, our activities to raise awareness about the rights of children culminated in the 30th anniversary celebration of the Convention on the Rights of the Child. Enfants du Monde organised a thematic session at the Palais des Nations about the synergies and contradictions between the rights of children and women in the context of development and cooperation. In addition, Enfants du Monde co-organised an important public event at the Place des Nations.

Lastly, the education programme in Chad, which we are implementing on behalf of the Swiss Agency for Development and Cooperation, has grown significantly thanks to new substantial financing from the Agence Française de Développement. The level of activities and financing of Enfants du Monde has never before been as important as in 2019, surpassing 12 million Swiss francs.

None of this would have been possible without you. On behalf of the entire Enfants du Monde team, I would like to sincerely thank you for your invaluable support.

Laurent Guye, President

## THE IMPACT OF YOUR SUPPORT IN 2019





## HEALTH

*Better health for mothers and their babies*

### RESULTS

**In 2019, your help has allowed us to...**

- ▶ Support **4 health programmes** reaching 264,769 pregnant women, mothers and their babies in Burkina Faso, Bangladesh, El Salvador and Haiti.
- ▶ Train more than **1,790 health workers** in health education and advice for pregnant women.



### By donating...

- ▶ **110.- CHF**, you enable 15 health workers to do home visit checkups for pregnant women in Burkina Faso.

## MATERNAL AND NEONATAL HEALTH: A PRIORITY FOR ENFANTS DU MONDE

Over the course of 2019, Enfants du Monde continued to collaborate with the health ministries from Bangladesh, Burkina Faso, Haiti and El Salvador to strengthen actions that improve the health of pregnant women and their babies. Thanks to the health education sessions offered by community health workers trained by Enfants du Monde, women now know their rights and have access to all the necessary information to stay healthy. With their families' support, they are increasingly adopting habits that are beneficial to their health, such as an appropriate diet during pregnancy.

The health service providers trained with the help of Enfants du Monde welcome women and their companions with respect and dignity at the health centres and provide better advice. The communities touched by the programmes offered by Enfants du Monde provide support by making sure that women give birth in health centres and that emergencies are identified early to guarantee adequate care.

### FOCUS ON BURKINA FASO

#### A turbulent social and political context

In 2019, many events had an impact on our activities to promote health. First, Burkina Faso saw a surge in terrorist attacks, resulting in significant population displacement. Many health centres had to close and our activities in the Centre Nord region had to be suspended for safety reasons.

Then, the country was hit by a wave of strikes by the government's social partners, in particular by the health unions, between May and November, 2019, slowing down our actions. The only activities that were not disrupted were the ones in the Koupéla district.

#### Promoting the participation of the people

In the health field, one of the biggest hurdles in developing countries is access to services, made impossible for a large section of the population due to lack of transportation, vast distances between villages and medical centres, costly consultations, etc.



Enfants du Monde's approach is based upon what the WHO calls "Working with individuals, families and communities to improve maternal and newborn health" (IFC approach), which seeks to enable local people and groups to increase control and to improve their health and quality of life. Enfants du Monde's Secretary General was responsible for its elaboration.

The IFC approach is based on the principle that every person has the resources to care for their own health. It essentially aims to create links, social networks and collaborations between health services, communities, families and individuals to increase the effectiveness of the health care provided to pregnant women and their babies and to improve access to and the quality of medical services.

In 2019, Enfants du Monde continued to carry out its information and awareness-raising actions offered to pregnant women and young mothers, as well as their families, and to local authorities to allow for the early detection of danger signs during pregnancy and to get to a hospital quickly in case of an emergency.

Municipal authorities, health services, local organisations and the population all work together. This increased engagement by all the actors is what makes our programmes effective and, more importantly, adapted to the needs of the population.

#### Training nurses and midwives

In 2019, Enfants du Monde worked towards integrating the IFC approach at Burkina Faso's Ecole nationale de Santé publique. Every nurse and midwife that begins their studies there will also be trained in health promotion in the area of maternal and newborn health. The impact of this policy on the entire maternal and neonatal health system in Burkina Faso will be felt once the first graduates complete their training and begin to work in the country.

### FOCUS ON BANGLADESH

The year 2019 marks the beginning of our partnership with the Bangladesh Rural Advancement Committee (BRAC), one of the world's biggest NGOs, active in the areas of economic and social development, health and education. The relevance of our work and the IFC approach is what convinced BRAC.

In the Dhaka region, health workers trained by Enfants du Monde and BRAC meet up with pregnant women in their villages or their homes and organise education sessions about maternal health. The husbands and close relatives are invited to participate, and husbands are encouraged to become more involved, for example, by taking up heavy-duty household work instead of their pregnant women.



#### The telemedicine system serving pregnant women: testing the new version of PANDA

In Burkina Faso, although health workers are present in 86.2% of births, the maternal mortality rate continues to be one of the highest in the world: 371 deaths per 100,000 births. PANDA (Pregnancy and Newborn Diagnostic Assessment) is a telemedicine system available for cellphones or tablets, adapted by Enfants du Monde and aimed at health workers in local health centres. PANDA's goal is to contribute to the reduction of maternal and newborn mortality and to improve the quality of prenatal checkups, in particular, when it comes to detecting potentially problematic cases.

In October of 2019, health professionals from Burkina Faso's departments of Family and Health and IT Services and Health tested the newest version of PANDA, prior to the evaluation of its effectiveness expected in 2020. This pilot test ensured that the latest changes introduced to the language, graphics and content were relevant and could be well-understood by the health

providers and pregnant women. In addition, the test participants improved their skills to carry out prenatal visits with the help of the PANDA system.

#### Implementation of remote training

The year 2019 was also marked by the introduction of a continuing education programme which combines online and face-to-face sessions. This training, intended for health providers working in maternity and health centres and developed by Enfants du Monde, aims to improve the health of pregnant women and newborns by strengthening the quality of care and the community's participation. Certified by the Institut Africain de Santé Publique and Burkina Faso's Ministry of Health, the training is provided by national experts from the University of Ouagadougou and the Ministry of Health, and, locally, by trainers from the health districts. One of the many advantages of his training is that it allows for a large number of beneficiaries to acquire skills and knowledge at the same time, reaching even the most remote regions. ■



## EDUCATION

Giving a quality education to disadvantaged children

### RESULTS

**En 2019, Enfants du Monde Enfants du Monde was able to...**

- ▶ Support **4 education programmes** in Burkina Faso, Niger, Haiti and Guatemala reaching **17,776 students (children and adults)**.
- ▶ Train more than **1,094 teachers and their trainers**.
- ▶ Carry out two mandates on behalf of the SDC in Chad and Niger to improve the quality of the national education systems **for 397,872 students and to train more than 7,137 teachers and their trainers**.



### By donating...

- ▶ **49.- CHF**, you help finance the schooling of a child **in Niger** for one year.

## IMPROVING THE QUALITY OF EDUCATION

The quality of education in some of the poorest countries is so low that many children leave school without having acquired the most basic skills. This «learning crisis» has been recognised worldwide. In light of this, Enfants du Monde has focused all efforts at improving the quality of basic education. The students supported by Enfants du Monde, excluded from the public education system, belonging to linguistic and ethnic minority groups, come from the most vulnerable sectors of the population.

Enfants du Monde's work has made it possible for the most disadvantaged children to have access to schools that will allow them to succeed by providing an education adapted to their specific needs: bilingual classes in their local and mother tongues, adapted educational solutions with flexible schedules (for children from nomadic families), educative contents closely linked to local culture.

### FOCUS ON GUATEMALA

**Promoting a bilingual and intercultural education**  
The year 2019 was marked by presidential elections in Guatemala that led Alejandro Giammattei to power and brought about a complete change in government.

Thankfully, the policy strategies of this new government continued to advance in the same direction as the pedagogical approach advocated by Enfants du Monde: education and teacher training must be bilingual and intercultural across the country, and not only in the Mayan-majority regions. This approach accords great importance to bilingualism and considers that at least two languages (the mother tongue of children and their families and the official language) must be taught and used to teach all school subjects (math, natural science, social science, etc.). The teaching content must have a real link to the daily and concrete lives of students and take into account the realities of local culture.

Our education programme trains teachers in two regions: Alta Verapaz (200 schools and approximately 500 teachers) and Chimaltenango (8 schools and approximately 90 teachers).

Given the elevated number of teachers to be trained in the region of Alta Verapaz, Enfants du Monde decided to reinforce the team of trainers already in place. Around thirty Alta Verapaz teachers were also educated as "support trainers" for the existing team. Throughout 2019, they took 4 training sessions and were able to accompany the training team during some of their teacher training sessions.



### Involving teachers in the development of a pedagogical guide

Educating teachers as support trainers led to an interesting evolution in the way in which teaching material was produced, becoming more participative and inclusive.

During these sessions, the support trainers produced different texts based on their experiences as bilingual and intercultural educators to be included as reading material.

They went on to analyse their experiences as students when they were in school, and their own practices as teachers in an intercultural and bilingual educational context. Then, they discussed how this new educational approach could be taught better in their classes and their schools.

At the end of this training, the texts produced were compiled in a pedagogical guide that was used during the continuing education training of teachers.

The teachers appreciated being directly involved in the production of the material. They felt more comfortable with the content and had the sense that it reflected situations that were closer to the children's lives and to their own realities, making it more relevant.

### FOCUS ON NIGER

The year 2019 was marked by multiple jihadist attacks in the northern region of Tillabery, near the Mali border, causing population displacement and school closures. There have been kidnappings near the border with Nigeria. This situation affected attendance to the education centres and schools in which we operate. Three hundred and fifty schools had to close their doors in the region of Tillabery alone.

### Improving the quality of education

As part of the mandate commissioned by the SDC, Enfants du Monde had a role in helping teachers develop teaching material for the Alternative

Youth Community Education Centres (*Centres Communautaires d'Education Alternative des Jeunes - CCEAJ*).

100 new centres were opened at the beginning of 2019, bringing the total number of centres to 300 and the number of students to 9,178, 47% of which were girls. These centres welcome young people aged 9 to 14 who dropped out of school or had never attended and gives them the opportunity to learn how to read, write, do math and express themselves in two languages (their



mother tongue and the official language) while preparing them for professional training to enter the labour force or to continue their education.

The challenge for Enfants du Monde in 2019 was massive: to train 345 teachers and 10 trainer-designers to produce teaching material adapted to the programme's complex objectives.

The quality of this alternative education offer improves little by little thanks to the strengthening of the training mechanisms throughout the entire education chain.

### Schools for a second-chance

In Niger, Enfants du Monde also supports schools in the poorest neighbourhoods of Niamey, the capital, in the region of Tahoua, in the west of the country.

We collaborate with our local partner, Organisation Nigérienne des Educateurs Novateurs (ONEN).

These schools are open to children aged 9 to 13 who never attended school or who abandoned it too early. Thanks to these "second-chance" schools, millions of Nigerian children receive a quality education that allows them to continue their studies or to seek professional training. ■

### FOCUS ON CHAD

#### Elaborating teaching manuals

In 2019, as part of the mandate commissioned by the Swiss Agency for Development and Cooperation (SDC) to promote the quality of education in Chad (ProQEB), a programme now co-financed by the Agence Française de Développement (AFD), we developed and printed teaching material for CP1, CP2 and CE1 (1st and 2nd grades) for all the schools we are present at in the 4 regions where we operate. In this way, the Education team was able to beat the challenge of producing 26 didactic sequences aimed at teachers, 9 student manuals (in French, Arab and Sar), 3 bilingual illustrated albums and one encyclopedia! **Around 160,000 issues will be distributed** in schools beginning in April 2020.





## INTERVIEW

### A CONVERSATION WITH ANA LIGIA MOLINA

Ana Ligia Molina, Enfants du Monde's Latin America Coordinator, actively involved in our health and education programmes in Guatemala, El Salvador and Colombia, explains her vision of the sustainable development education programme *A Fairer World (Un Monde plus Juste)* (UMPJ).



Ana Ligia Molina, Latin America Coordinator  
(Guatemala, El Salvador and Colombia)

#### What is the programme *A Fairer World*, which will be implemented in Guatemala?

This programme's objective is to promote the rights of children and, in particular, their participation, while also contributing to the goals of sustainable development.

Ten rights of the Convention on the Rights of the Child (CRC) were chosen with our local partners as teaching and learning material for the training of teacher trainers, teachers and students in intercultural and bilingual (Spanish-Mayan) schools supported by Enfants du Monde in Alta Verapaz and Chimaltenango.

Thinking about the rights to speech, education and non-discrimination (among others) will be encouraged in class through the study of cases that illustrate the issues the children face in their daily lives at school and in their family environment. The goal is for them not only to know their rights, but also to act accordingly by engaging actively in defending them through concrete actions in their schools and communities.

#### Could you tell us a bit more about the development of teaching material in this context?

Two cases illustrating each of the selected rights (one in which the right is trampled upon and one in which it is respected) are elaborated by the programme trainers, with the help of Enfants du Monde's specialists, based on concrete experiences adapted to the Guatemalan context. With the support of Enfants du

Monde's education specialist and the programme team, these cases are then adapted to be used, firstly, in the training of teachers, and, then, more directly, with the children.

Teachers, as well as students, also come up with their own examples based on their own lived or known experiences. A poster with the 10 selected rights of the child will also be distributed to all the schools where Enfants du Monde is present and will be used in the teaching guides and the students' exercise books.

This material will also be made available to Guatemala's Ministry of Education, a central partner in the programme, to be distributed more widely.

#### In your opinion, what is the solution to better integrate the rights of children into Guatemala's official educational curriculum?

Starting with the concrete issues linked to the implementation of the rights of children in the local context, and identifying the CRC's articles addressing those issues, we are able to offer relevant content that will catch the interest of the Ministry of Education that wants to promote these rights but does not always have the proper tools. ■



## RAISING AWARENESS

Focus on the rights of children

### RESULTS

#### In 2019, your help allowed us to...

- ▶ Raise awareness among **5,400 students** in Switzerland, France, Benin and Guatemala.
- ▶ Take action to support education, health and the rights of children.



#### By donating...

- ▶ **75.- CHF** you supply 3 schools in **Guatemala** with teaching material regarding the rights of children.



## ENFANTS DU MONDE TAKES ACTION TO PROMOTE THE RIGHTS OF CHILDREN

In the context of the 30th anniversary of the Convention on the Rights of the Child, on November 20th, 2019, and as a member of the steering committee of the Association «30 Years of Children's Rights» (Association 30 Years), Enfants du Monde organised a host of activities, highlighting our commitment to this issue.

#### 30 Years of Children's Rights

First, at the University of Geneva in June, and then, on November 18th at the Palais des Nations, Enfants du Monde organised thematic sessions about the synergies and contradictions between the rights of children and women in the context of development and cooperation. At the UN, the conference took place with the collaboration of Philip Jaffé, member of the UN's Committee on the Rights of the Child, and Koumba Boly Barry, the UN's Special Rapporteur on the right to education. They presented the main challenges to children's rights in the light of international law tools, policies regarding human rights and the practices of cooperation and development organisations.

Later on, at the Place des Nations, on November 20th, Enfants du Monde organised, together with Terre des Hommes Suisse and the Association 30 Years, an anniversary celebration for children's rights. It was a big success: we welcomed more than 2,000 visitors, 1,300 of them children, who playfully deepened their knowledge about the rights of children, especially around Enfants du Monde's «A Fairer World» giant globe.

#### «A Fairer World» enriched by a sustainable development educational approach

From a classroom in Switzerland, to Guatemala or Benin, and all the way to the Palais des Nations in Geneva, Enfants du Monde's «A Fairer World» globe has travelled the world since 2014 to promote a better knowledge of the Convention on the Rights of the Child.

In 2019, about 5,400 students in Switzerland, France, Benin and Guatemala participated in and benefited from this project.

In 2020, Enfants du Monde enriched the *A Fairer World* project by promoting more citizen participation by children, mainly by setting out «institutional projects» engag-

ing not only one class, but an entire school.

In Switzerland, Guatemala, Burkina Faso, Colombia, Lebanon and Jordan, students from participating schools have been able not only to get familiar with the Convention on the Rights of the Child, but also to have exchanges about their rights with children from other cultures, carry out surveys and communicate their opinions to national and international actors involved in the defense and promotion of children's rights.

This project falls within the Education for Sustainable Development approach, which is an essential component of the quality education Enfants du Monde advocates for. ■

#### Peace education in Haiti

Since late 2011, Enfants du Monde supports a Peace Education programme in Haiti, led by Martine Libertino and based on her training approach, whose goal is to create a team of "Peace Mediators" that can intervene in society and, in particular, in schools.

In Port-au-Prince, these mediators also train teachers, school directors, students and parents in different school establishments. In many regions of the country, they are engaged with highly vulnerable populations from rural and urban areas, children, young people and adults.

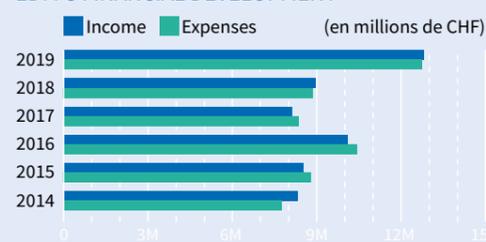
## ENFANTS DU MONDE IN FIGURES IN 2019

### 2019 BALANCE SHEET (CHF)

ASSETS	2019	2018
<b>Current assets</b>		
Cash and cash equivalents	3,837,630	3,452,988
Accounts receivable	2,526	34,983
Prepaid expenses	182,685	161,626
<b>Total current assets</b>	<b>4,022,841</b>	<b>3,649,597</b>
<b>Fixed assets</b>		
Tangible assets (Office furniture and fixtures)	6,592	6,477
Financial assets (Paid deposits and guarantees)	38,922	38,922
<b>Total fixed assets</b>	<b>45,514</b>	<b>45,399</b>
<b>TOTAL ASSETS</b>	<b>4,068,355</b>	<b>3,694,996</b>
<b>LIABILITIES</b>	<b>2019</b>	<b>2018</b>
<b>Short-term liabilities</b>		
Creditors	256,613	63,554
Accrued liabilities	196,003	72,645
<b>Total short-term liabilities</b>	<b>452,616</b>	<b>136,199</b>
<b>Restricted funds</b>		
Donor restricted funds	1,068,701	1,016,174
<b>Total restricted funds</b>	<b>1,068,701</b>	<b>1,016,174</b>
<b>Capital of the organization</b>		
Unrestricted capital (including the one generated by the year's activities)	2,726,431	2,741,667
Profit / Loss for the financial year	-179,393	-199,044
<b>Total capital of the organisation</b>	<b>2,547,038</b>	<b>2,542,623</b>
<b>TOTAL LIABILITIES</b>	<b>4,068,355</b>	<b>3,694,996</b>

The auditors PricewaterhouseCoopers SA have audited the accounting records and the financial statements and have approved them. The audit report and the 2019 financial report of Enfants du Monde can be downloaded from [www.edm.ch/rapport-annuel](http://www.edm.ch/rapport-annuel)

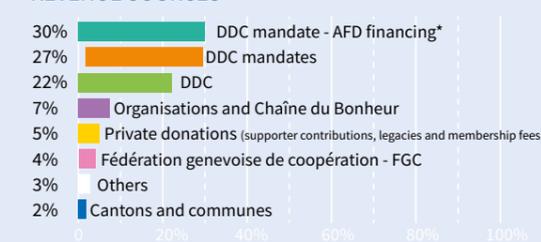
### EDM'S FINANCIAL DEVELOPMENT



### STATEMENT OF OPERATIONS 2019 (CHF)

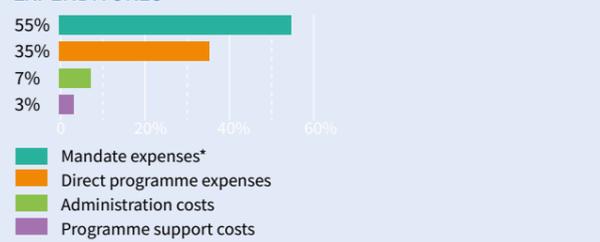
INCOME	2019	2018
<b>Donor restricted income</b>		
SDC (programme contribution)	2,730,000	2,730,000
SDC (Chad mandate)	2,698,180	3,000,000
AFD (Chad mandate)	3,809,400	-
SDC (Niger mandate - Swisscontact)	771,407	519,444
FGC	522,775	389,399
Chaîne du Bonheur	97,361	213,000
Foundations	753,152	762,317
Cantons and communes	281,000	238,500
Sponsorships	242,429	240,577
Calls, mailings and private donations	118,835	102,572
Companies	-	50,000
Citizenships Programme	30,019	369
Partnerships	10,858	9,535
50th	-	14,589
<b>Total donor restricted income</b>	<b>12,065,416</b>	<b>8,270,302</b>
<b>Unrestricted income</b>		
Membership fees	1,880	2,460
Foundations	29,064	25,740
Companies	18,677	17,572
Other donations	226,535	243,389
Legacies	88,397	22,600
Cantonal ARE contribution	-	8,901
Admin. project contributions	323,893	361,867
Other revenues	150	85
<b>Total unrestricted income</b>	<b>688,596</b>	<b>682,614</b>
<b>TOTAL INCOME</b>	<b>12,754,012</b>	<b>8,952,916</b>

### REVENUE SOURCES



EXPENSES	2019	2018
<b>Direct programme expenses</b>		
<b>In site expenses</b>		
Asia programme	380,860	477,071
Africa programme	1,737,209	1,937,859
Latin America programme	1,101,238	1,077,221
Caribbean programme	339,970	265,800
	<b>3,559,277</b>	<b>3,757,951</b>
<b>Other Programmes</b>		
Education programme	147,641	197,678
Health programme	141,595	102,521
Institutional Development programme	201,441	158,940
Education Network programme	20,109	19,734
Citizenships programme	371,981	295,033
50th Anniversary programme	-	113,079
	<b>882,767</b>	<b>886,985</b>
<b>Mandate expenses</b>		
SDC - Chad programme - phase 2	-	62,653
SDC/AFD - Chad programme - phase 3 - (SDC in 2018)	6,268,374	2,454,567
SDC - Niger mandate - Swisscontact	699,248	490,721
	<b>6,967,622</b>	<b>3,007,941</b>
<b>Total programme expenses</b>	<b>11,409,666</b>	<b>7,652,877</b>
Support costs	420,574	352,976
<b>Total direct programme expenses</b>	<b>11,830,240</b>	<b>8,005,853</b>
<b>Administration costs</b>		
Information activities	283,915	315,317
Fundraising	393,713	434,938
Head office costs	196,337	195,520
<b>Total administrative fees</b>	<b>873,965</b>	<b>945,775</b>
<b>TOTAL EXPENSES</b>	<b>12,704,205</b>	<b>8,951,628</b>
<b>INTERIM FINANCIAL RESULTS</b>	<b>49,807</b>	<b>1,288</b>
Financial result	7,135	7,593
Other income	-	-
<b>PROFIT / LOSS BEFORE RESTRICTED FUND ALLOCATION</b>	<b>56,942</b>	<b>8,881</b>
Restricted funds	-52,527	-322,268
Allocation (-) / Use (+) of Unrestricted Capital	-183,808	114,343
<b>Net movement of restricted funds</b>	<b>-236,335</b>	<b>-207,925</b>
<b>FINAL ANNUAL PROFIT / LOSS BEFORE ASSIGNMENT OF</b>	<b>-179'393</b>	<b>-199'044</b>

### EXPENDITURES



## 2019 FINANCIAL SUMMARY

### 2019 Fiscal Year Analysis

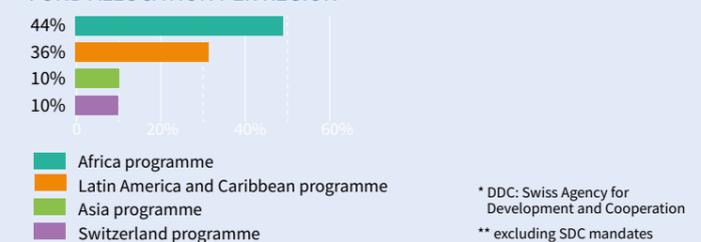
In 2019, our overall level of income increased significantly compared to 2018 (+42%). This is due to many factors: While implementing phase 3 of our programme to improve the quality of education in Chad (ProQEB), the Agence Française de Développement (AFD) decided to cofinance the expenses of the programme. They committed €10m for the period 2019-2022 (€3.5m in 2019). Our second mandate with the Swiss Agency for Development and Cooperation (SDC) (mandated jointly with Swisscontact) was renewed for a 4 year period, with a significantly increased amount (Phase 2: CHF 6,968 Mio per month – Phase 1: CHF 4,038 Mio per month). Other institutional funding has also increased modestly, particularly from the Cantons and Communes. Income from sponsorships and fundraisers for this year are still below the projected budget, but have slightly increased compared to 2018. The impact of our new fund-raising strategy among the general public during the year was not very strong, since its implementation was pushed to the last quarter of 2019 due to a vacancy in the fundraiser job post.

The level of activity of our programmes (apart from mandates) has decreased slightly from our projections because of our progressive withdrawal from two of our Education programmes (Bangladesh and Niger). The administrative fees have been very well managed, representing about 7% of overall expenses.

The year 2019 also leaves earnings of CHF 56,942 before fund allocation. However, given that some of the funding received in 2019 covers the expenses of our programmes for the upcoming years, the final balance of the year after fund allocation is a CHF 179,393 deficit, covered by the organisation's free capital. The latter remains sufficient and substantive, at CHF 2,547,038. In fact, it is slightly higher than in 2018.

Our biggest challenge continues to be the diversification of funding sources to decrease our dependence on the funds received from the SDC and the AFD (79% in 2019, comprising both programme contributions and mandates).

### FUND ALLOCATION PER REGION\*\*



\* DDC: Swiss Agency for Development and Cooperation  
\*\* excluding SDC mandates

## ENFANTS DU MONDE IN 2019

### COMMITTEE

Laurent Guye, President  
Verena Szabo, Vice-President  
Véronique Canonica, Treasurer  
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We would like to thank all our donors, sponsors, members, and volunteers. In 2019, Enfants du Monde was supported with CHF 5,000 or more by:

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